Manchester City Council Report for Information

Report to: Economy and Regeneration Scrutiny Committee – 6 February

2024

Subject: Overview Report

Report of: Governance and Scrutiny Support Unit

Summary

This report provides the following information:

- Recommendations Monitor
- Key Decisions
- Work Programme

Recommendation

The Committee is invited to discuss and note the information provided.

Wards Affected: All

Contact Officers:

Name: Rachel McKeon

Position: Governance and Scrutiny Support Officer

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Background documents (available for public inspection):

None

1. Monitoring Previous Recommendations

This section of the report contains recommendations made by the Committee and responses to them indicating whether the recommendation will be implemented, and if it will be, how this will be done.

Date	Item	Recommendation	Action	Contact Officer
5 December 2023	ERSC/23/53 Manchester Airport	To request that the Airport's response to the Rail Minister on what it wants to see delivered from the funding package for the northern transport network be circulated to Committee Members, once it is available.	This will be circulated to Committee Members once it is available.	Pat Bartoli, Director of City Centre Growth and Infrastructure
5 December 2023	ERSC/23/55 Information on the economic impacts of Social Value	To recommend that, when the Social Value Framework is next reviewed, children and families who have experienced homelessness be added as a priority group.	A response to this recommendation will be reported back to the Committee via the Overview report.	Angela Harrington, Director of Inclusive Growth
9 January 2024	ERSC/24/02 Road Safety	To request that the Director of Highways check with the relevant team whether dashcam footage could be used for civil offences in future. To request that the Head of Network Management circulate the website link through which footage from members of the public can be submitted.	Responses to these recommendations will be circulated to Members when available.	Kevin Hicks, Director of Highways/ Kevin Gillham, Head of Network Management
		To note that the Executive Member for Environment and Transport will circulate information to Members on undertaking more community speed watch trials.		
9 January 2024	ERSC/24/03 Highways Condition of the City Annual Report 2022/23	To request that the information on value for money that had been excluded from the report be circulated to Committee Members.	This was circulated to Members by email on 18 January 2024.	Kevin Gillham, Head of Network Management

2. Key Decisions

The Council is required to publish details of key decisions that will be taken at least 28 days before the decision is due to be taken. Details of key decisions that are due to be taken are published on a monthly basis in the Register of Key Decisions.

A key decision, as defined in the Council's Constitution is an executive decision, which is likely:

- To result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates, or
- To be significant in terms of its effects on communities living or working in an area comprising two or more wards in the area of the city.

The Council Constitution defines 'significant' as being expenditure or savings (including the loss of income or capital receipts) in excess of £500k, providing that is not more than 10% of the gross operating expenditure for any budget heading in the in the Council's Revenue Budget Book, and subject to other defined exceptions.

An extract of the most recent Register of Key Decisions, published on **29 January 2024**, containing details of the decisions under the Committee's remit is included below. This is to keep members informed of what decisions are being taken and, where appropriate, include in the work programme of the Committee.

Subject / Decision	Decision Maker	Decision Due Date	Consultation	Background documents	Officer Contact
Corporate Core					
Manchester Major Events Commission (2023/10/20A)	City Treasurer (Deputy Chief Executive)	Not before 12th Dec 2023		Briefing Note	John Rooney, Director of Neighbourhood Delivery john.rooney@manchester.gov.u k
To agree the award of contract for the delivery of event services					

Development and Growth				
39 Deansgate Speakers House - Granting of over- riding lease (2022/04/12A) Approval to the granting of over-riding lease for 250 years with additional land to facilitate redevelopment of the site, as consented under planning application 131314/FO/2021	Strategic Director (Growth and Development)	Not before 11th May 2022	Confidential report and recommendations	Ken Richards, Principal Development Surveyor ken.richards@manchester.gov. uk
Disposal of site of former Chorlton Leisure Centre for residential development (21/05/13A) Approval to the terms for the leasehold disposal of the site of the former Chorlton Leisure Centre for residential development.	Strategic Director (Growth and Development)	Not before 3rd Jul 2023	Report to the Strategic Director of Growth and Development	Mike Robertson, Principal Development Surveyor mike.robertson@manchester.go v.uk
Restructure of existing multiple ground leases at Manchester Science Park into a new overriding single head lease (2021/07/16A)	Strategic Director (Growth and Development)	Not before 1st Sep 2023	Report and recommendations	Mike Robertson, Principal Development Surveyor mike.robertson@manchester.go v.uk
Restructure of existing multiple ground leases at Manchester Science Park				

into a new overriding single head lease.				
Disposal of the former Gala Bingo, Rowlandsway, Manchester, M22 5RS (2022/05/19A)	Strategic Director (Growth and Development)	Not before 19th Jun 2022	Report to the Strategic Director of Growth and Development	Joe Martin, Senior Development Surveyor joe.martin@manchester.gov.uk
Approval to the terms for the leasehold disposal of the former Gala Bingo, Rowlandsway, Manchester, M22 5RS.				
This City - new scheme development (2022/06/17B)	City Treasurer (Deputy Chief Executive)	Not before 17th Jul 2022	Report and recommendation	David Lynch, Director of Development david.lynch@manchester.gov.u k
To give capital expenditure approval to build a mixed development of market and accessible rent properties, initially through the Council before transferring to a Council-owned company during the build.				
Housing Affordability Fund Budget (2022/06/28B)	City Treasurer (Deputy Chief Executive)	Not before 28th Jul 2022	Checkpoint 4 Business Case	Yvette Ryle, Project Manager Yvette.ryle@manchester.gov.uk
The approval of capital expenditure for affordable housing via a dedicated HAF budget.				

This City: Contractor and Design Team Fees (2022/08/10A) To approve capital expenditure for the delivery of This City: Norther Quarter (Postal Street) in order to appoint a contractor under a Pre-Construction Services Agreement to progress work on a mixed development of market and Manchester Living Rent properties until planning permission has been granted.	City Treasurer (Deputy Chief Executive)	Not before 10th Sep 2022	Checkpoint 4 Business Case	David Lynch, Director of Development david.lynch@manchester.gov.u k
Land at Kelbrook Road (2022/11/14A) Approval to dispose of land at Kelbrook Road for development	Strategic Director (Growth and Development)	4 Jan 2023	Report to the Strategic Director – Growth & Development	Thomas Pyatt, Senior Development Surveyor Tel: 0161 234 5469 thomas.pyatt@manchester.gov. uk
Local Authority Housing Fund to obtain and refurbish property for sustainable housing (2022/01/18A) To approve capital expenditure to obtain and refurbish property in order	Executive	Not before 18th Feb 2023	Capital Strategy report	Martin Oldfield, Head of Strategic Housing martin.oldfield@manchester.gov .uk

to provide sustainable housing for those unable to secure their own accommodation under the Afghan Citizen Resettlement Scheme (ACRS), Afghan Relocations and Assistance Policy (ARAP) (collectively referred to as the Afghan Schemes), Ukraine Family Scheme, the Homes for Ukraine and the Ukraine Extension Scheme (collectively referred to as Ukraine schemes). Funding towards City Centre Free Bus (2023/02/07A) To enter into a funding agreement with TfGM for	Strategic Director (Growth and Development)	Not before 22nd Mar 2023	Report to Executive	Pat Bartoli, Director of City Centre Growth and Infrastructure pat.bartoli@manchester.gov.uk
the delivery of the Metroshuttle service offer to residents, businesses and visitors to the City Centre				
Disposal of land at the back of Ancoats, Manchester (2023/03/23A) To approve the disposal of land bounded by Naval Street, Radium Street,	Strategic Director (Growth and Development)	23 Apr 2023	Briefing Note	Bhavesh Chauhan, Principal Development Surveyor bhavesh.chauhan@manchester .gov.uk

Poland Street and Jersey Street				
The disposal of land at Store Street Manchester (2023/04/25A) To approve the disposal of land at Store Street, Manchester.	Strategic Director (Growth and Development)	Not before 25th May 2023	Briefing Note	
Factory International Works (2023/06/28A) To approve capital funding for Factory International for works to achieve static completion	Executive, City Treasurer (Deputy Chief Executive)	26 Jul 2023	Report to Executive	Rebecca Heron, Strategic Director (Growth and Development) rebecca.heron@manchester.go v.uk
Promotion Agreement for disposal of land (2023/06/29A) To approve the terms agreed for entering into a promotion agreement to dispose of land for residential development	Strategic Director (Growth and Development)	Not before 28th Jul 2023	Delegated approval report to the Strategic Director of Growth and Development	Mike Robertson, Principal Development Surveyor mike.robertson@manchester.go v.uk
Disposal of Elizabeth Yarwood Court, Kincardine Road, Manchester, M13 9SY (2023/07/24A) Approval of terms for	Strategic Director (Growth and Development)	Not before 22nd Aug 2023	Report to the Strategic Director of Growth and Development	Joe Martin, Senior Development Surveyor joe.martin@manchester.gov.uk

disposal of site to facilitate commercial development				
Disposal of land at Upper Brook Street, Manchester, M13 9XH (2023/07/24B) Approval of terms for disposal of land to facilitate mixed use development.	Strategic Director (Growth and Development)	Not before 22nd Aug 2023	Report to the Strategic Director of Growth and Development	Joe Martin, Senior Development Surveyor joe.martin@manchester.gov.uk
Disposal of land at Hinchley Road, Charlestown, Manchester, M9 7FG (2023/08/21A) Approval to the freehold disposal of land at Hinchley Road for residential development.	Strategic Director (Growth and Development)	Not before 21st Sep 2023	Report and Recommendation	
Land at 1-7 Gorton Road, M11 (22/08/2023A) Grant a Deed of Variation to the existing lease of land that will consent to subletting and change of use.	Strategic Director (Growth and Development)	Not before 22nd Sep 2023	Report & Heads of Terms	
Disposal of land at Carmoor Road, Manchester, M13 0FB (2023/09/13A) Approval of terms for	Strategic Director (Growth and Development)	Not before 12th Oct 2023	Report to the Strategic Director of Growth and Development	Joe Martin, Senior Development Surveyor joe.martin@manchester.gov.uk

disposal of land to facilitate development of Purpose Built Student Accommodation.				
Holt Town Neighbourhood Development Framework Procurement of Multi disciplinary team (2023/10/04A)	Strategic Director (Growth and Development)	Not before 2nd Nov 2023	Procueemnet Documents	Shelagh McNerney Shelagh.McNerney@manchest er.gov.uk
Approval to proceed with the procurement of a multi disciplinary team to produce an Neighbourhood Development Framework for Holt Town				
Disposal of Land at Lord North Street (2023/10/12A) To agree the disposal of land at Lord North Street on a 250-year leasehold interest to facilitate redevelopment for employment use.	Strategic Director (Growth and Development)	Not before 12th Nov 2023	Delegated Decision Report to Head of Development and Director of Strategic Housing & Development	
Disposal of land at the former Central Retail Park site (2023/11/07A) Approval to the disposal of c5.5 acres of the site.	Executive	17 Jan 2024	Report of the Strategic Director of Growth and Development	David Norbury, Strategic Lead Development City Centre david.norbury@manchester.gov .uk

Disposal of land at the junction of Moorcroft Road and Sledmoor Road, Brooklands, Wythenshawe (2023/11/14B) Approval of terms for disposal of land to facilitate affordable residential development.	Strategic Director (Growth and Development)	Not before 13th Dec 2023	Report to the Strategic Director of Growth and Development	Jamie Ferguson, Development Surveyor Jamie.ferguson@manchester.g ov.uk
Acquisition for Leasehold Investment, Holt Town (2023/11/14C) Approval to the acquisition of a Leasehold Investment for the purposes of Land Assembly re Holt Town NDF	City Treasurer (Deputy Chief Executive)	Not before 12th Dec 2023	Report to the Strategic Director (Growth and Development)	
Licence to Sublet and Consent - Manchester Technology Centre / Hatch, Oxford Road, Manchester (2023/12/18B) To approve a licence to sublet and licence to consent to lease variations to existing lease.	Director of Development	Not before 18th Jan 2024	Briefing note	Sam Stabler, Strategic Lead (Community Safety) samantha.stabler@manchester. gov.uk
Disposal of Land at Dryden Street, Manchester, M13 9NT	Strategic Director (Growth and	Not before 30th Jan 2024	Report to the Strategic Director of Growth and	Jamie Ferguson, Development Surveyor Jamie.ferguson@manchester.g

(2024/01/02A)	Development)		Development	ov.uk
Approval of terms for disposal of land to facilitate development of Purpose Built Student Accommodation.				
Disposal of Long Lease/s of land at Iron Street/Coleshill Street, Miles Platting (2024/01/23A)	Strategic Director (Growth and Development)	Not before 23rd Feb 2024	Report and recommendations	Louise Hargan, Principal Development Surveyor louise.hargan@manchester.gov .uk
To approve the Council granting a long lease/s to support the delivery of Housing scheme.				
Neighbourhoods				
Q20516 – Ashton Canal Bridge (2022/11/25B)	Strategic Director (Neighbourhood	27 Feb 2023	Confidential Contract Report and	Joshua Ward, Procurement Officer joshua.ward@manchester.gov.u
The works are referred to as: Victoria Northern Eastern Gateway Scheme Phase 3 – Ashton Canal Bridge. Scope of Works comprises the construction of a new bridge and access ramps over the Ashton Canal at New Islington	s), Deputy City Treasurer		Recommendations	k, Nikoo Nikousokhan, Project Manager nikoo.nikousokhan@mancheste r.gov.uk
Q20509 - Victoria	Deputy City	Not before	Confidential	Joshua Ward, Procurement

Northern Eastern Gateway Phase 2 (2022/11/29A) The appoint a contractor to carry out construction work. The works are to undertake improvement works along the Victoria North / Eastern	Treasurer	29th Dec 2022	Contract Report with Recommendations	Officer joshua.ward@manchester.gov.u k
Walking and Cycling Route, Phase 2 comprises of the following locations Rochdale Road / Thompson Street / Oldham Road, Route Signage and Old Mill Street. The scheme is identified as Victoria North / Eastern Walking and Cycling Scheme Phase 2.				
Manchester Cultural Strategy (2023/06/29B) To agree the timetable of a new cultural strategy and the arrangements for the consultation and engagement process that involves the public, cultural sector and stakeholders	Strategic Director (Neighbourhood s)	Not before 28th Jul 2023	Cultural Ambition 2016	Neil MacInnes, Head of Libraries, Galleries, Culture and Youth Services neil.macinnes@manchester.gov .uk
TC909- Events Production Framework (2023/07/06B)	Strategic Director (Neighbourhood	Not before 6th Aug 2023	Confidential contract report with	

This framework agreement is for future major outdoor events with suitable suppliers. The framework agreement will be for various events throughout the contract period.	s)		recommendations	
TC047 - Framework for the Application of Road Marking Materials & Road Studs to Paved Surfaces (2023/07/26A) The appointment of contractors to the framework for the application of road marking materials and road studs to paved surfaces.	Strategic Director (Neighbourhood s)	Not before 23rd Aug 2023	Report and recommendation	Andrew Thompson, Operations Manager andrew.thompson@manchester .gov.uk
Q20533 - Jackson's Boat Footbridge Phase 3 (2023/10/05A) The appointment of a contractor to undertake construction/ improvement works for the refurbishment of Jackson's Boat Footbridge.	Strategic Director (Neighbourhood s)	Not before 5th Nov 2023	Report and Recommendation	Paul Gee, Highways Contracts Manager paul.gee@manchester.gov.uk
TC1111- Highways Maintenance Framework - Network Management (2023/10/17A)	Deputy City Treasurer	Not before 14th Nov 2023	Report and recommendation	Paul Gee, Highways Contracts Manager paul.gee@manchester.gov.uk

The appointment a number of contractors to the Highways Maintenance Framework for Lot 1 - Patching defect repairs (small and large defects) Lot 2 - Highway mobile repairs, includes emergencies during typical business hours, out of hours, nights, and statutory holidays Lot 3 - Highway event support- traffic management, business hours and out of hours Lot 4 - Drainage - cyclical Gully cleansing Lot 5 - Drainage - repairs including improvement works, and as required, culvert, trash screen and water course clearance.				
Award of contract for the delivery of event services (2023/10/10A) To agree the awarding of contract in relation to event services	City Treasurer (Deputy Chief Executive)	Not before 21st Nov 2023	Part B report as decision will be commercially sensitive	John Rooney, Director of Neighbourhood Delivery john.rooney@manchester.gov.u k

Highways				
Highway Investment Patching Defect Repairs additional funds (2022/10/12A)	City Treasurer (Deputy Chief Executive)	Not before 10th Nov 2022	Checkpoint 4 Business Case	Paul Swann, Team Leader paul.swann@manchester.gov.u k
To approve capital expenditure to undertake further areas of highways patching work, the project helps to improve the condition of our highway				
Q20525 - Active Travel Fund (ATF) City Centre (2023/04/19A) The appointment of a contractor to undertake construction works to improve cycling and walking facilities in Deansgate, Bridgewater Viaduct, Chester Road and Whitworth Street West and facilitate access into the area for businesses and disabled people.	Strategic Director (Neighbourhood s)	Not before 17th May 2023	Report and recommendations	Simon Liversage, Senior Project Manager simon.liversage@manchester.g ov.uk
TC103 - Highways Winter Maintenance - Gritting Contract (2023/10/12B)	Deputy City Treasurer	Not before 12th Nov 2023	Report & Recommendation	
The appointment of a				

Provider for the provision of stand by and response services and equipment, for gritting around the city.				
Integrated Transport Block funding 23/24 (2024/01/09A) Approval for externally funded capital budget increase to improve road safety	Executive	14 Feb 2024	Capital Strategy report	Danny Holden, Head of Programme Management Office daniel.holden@manchester.gov. uk
Manchester Active Travel Strategy - development of Implementation Plan (2024/01/11A) To approve expenditure to develop a pipeline of projects which would help to deliver on the commitments detailed in Manchester Active Travel Strategy and Investment Plan (MATSIP), providing suitable definition and prioritisation to each workstream to allow for bids from external funding sources.	City Treasurer (Deputy Chief Executive)	Not before 11th Feb 2024	Checkpoint documents	Clare Kenyon, Highways Development Specialist clare.kenyon@manchester.gov. uk

3. Economy and Regeneration Scrutiny Work Programme

Tuesday 6 February 2024, 10.00am (Report deadline Thursday 25 January 2024)

Title	Purpose	Executive Member	Strategic Director/Lead Officer	Comments
Decarbonising Highways	To provide an update on the context and actions that the Highways service undertake within the workstreams of the Climate Change Action Plan, across Scope 1, Scope 2, and Scope 3 emissions, setting out understanding, goals, levers, challenges, current actions, and planned actions.	Cllr Rawlins (Environment and Transport)	Kevin Hicks	
Manchester International Festival	To receive a report on the 2023 Manchester International Festival. To include the opening of Aviva Studios.	Councillor Rahman/ Councillor Hacking	Neil Fairlamb Neil MacInnes	Invite John McGrath and Randel Bryan from MIF
Culture Update	To receive an update on Culture including the results of the Cultural Impact Survey, including the economic impact of cultural organisations and an overview of key projects and the Council's investments.	Cllr Rahman (Statutory Deputy Leader)	Neil Fairlamb Neil MacInnes Thorsten Mayer	
Revenue Budget Update	To receive a report on the financial challenge facing the Council, the latest forecast position, and the next steps.	Cllr Akbar (Finance and Resources)	Carol Culley Tom Wilkinson	
Growth and Development 2024/25 Budget Proposals	Consideration of the final 2024/25 budget proposals that will go onto February Budget Executive and Scrutiny and March Council.	Cllr Craig (Leader) Cllr Hacking (Skills, Employment and Leisure) Cllr White (Housing and Development) Cllr Rawlins	Carol Culley Tom Wilkinson Becca Heron Paul Hindle	

		(Environment and Transport)		
Overview Report	The monthly report includes the recommendations monitor, relevant key decisions, the Committee's work programme and any items for information.	N/A	Scrutiny Support	

Tuesday 5 March 2024, 10.00am (Report deadline Thursday 22 February 2024)

Title	Purpose	Executive Member	Strategic Director/Lead Officer	Comments
Support for Businesses	To receive a report on the support offered by the Manchester Growth Company and the Council to support businesses in Manchester to set up and grow. To include information on the Shared Prosperity Fund and future funding opportunities.	Cllr Hacking (Skills, Employment and Leisure)	Becca Heron Angela Harrington	Invitation to the Growth Company
LTE Group update	To receive an update from the LTE Group on its performance and strategy.	Cllr Hacking (Skills, Employment and Leisure)	John Thornhill LTE Group Angela Harrington	
Manchester Adult Education Service (MAES) Update	To receive an update from Manchester Adult Education Service on performance and outcomes.	Cllr Hacking (Skills, Employment and Leisure)	Brian Henry	
Work and Skills Strategy 2022-27 Update	To receive an update on the Council's Work and Skills Strategy, which sets out how the Council will use learning and employment to meet the Our Manchester Strategy vision of being a more highly skilled city, and how it will help create a more inclusive and zero-carbon economy in Manchester where more residents are connected to the city's success. To include an update on the development of the MBacc and information on the Shared Prosperity Fund and future funding opportunities. To also include information on Work and Skills interventions in relation to the Oxford Road Corridor.	Cllr Hacking (Skills, Employment and Leisure)	Angela Harrington	See 7 November 2023 minutes
Overview Report	The monthly report includes the recommendations monitor, relevant key decisions, the Committee's work programme and any items for information.	N/A	Scrutiny Support	

Items to be scheduled

Item	Purpose	Lead Executive Member	Lead Officer	Comments
Tourist accommodation and short-term lets	To receive a report on tourist accommodation, including short-term lets. To focus on both regulating the use of short-term lets and on what additional supply of accommodation can be put in place as an alternative, including information on who is using short-term lets and what they are looking for in their accommodation.	Councillor White	Becca Heron David Lynch	See 18 July 2023 minutes
Cultural Strategy	To consider the proposed new Cultural Strategy.	Councillor Rahman	Neil Fairlamb Neil MacInnes Sarah Elderkin	June 2024
Local Plan Update	To receive a report on the development progress of the Local Plan. The Manchester Local Plan guides development within Manchester. It was previously known as the Local Development Framework.	Cllr White	Julie Roscoe	June/July 2024 (TBC)
Piccadilly Gardens	To receive an update on the proposed redesign of Piccadilly Gardens.	Cllr White (Housing and Development)	Becca Heron Pat Bartoli	To be considered in the 2024/2025 municipal year.
Update on Public Transport	To receive an annual update from TfGM on public transport.	Cllr Craig (Leader) Cllr Rawlins (Environment and Transport)	Pat Bartoli Hayley Fails	Invite TfGM. To be considered in the 2024/2025 municipal year.
Manchester Housing Strategy (2022-2032)	To receive an update on this work in the 2024/25 municipal year.	Cllr White (Housing and	Becca Heron	To be considered in the 2024/2025

- Annual Monitoring Report		Development)	David Lynch	municipal year.
The Council's role as a Good Landlord	To receive a report on the Council's role as a Good Landlord.	Cllr White (Housing and Development)	Becca Heron David Lynch	See minutes from 18 July 2023.
District Centres	To receive an update report in the next municipal year, including a deep dive comparison between a district centre which has a Development Framework and one which is being proactively supported by the Neighbourhood Team.	Cllr White (Housing and Development)	Becca Heron David Lynch	See minutes from 16 October 2023.
Strategic Regeneration Frameworks	To request a further report on the evaluation and monitoring of SRFs.	Cllr White (Housing and Development)	Becca Heron Pat Bartoli David Lynch	See minutes from 16 October 2023.
Fairer Access to Finance	To receive a report on Fairer Access to Finance.	Councillor Midgley (Deputy Leader)	Becca Heron Angela Harrington	See minutes from 16 October 2023.
Manchester Airport	To receive a further report in the 2024/2025 municipal year.	Cllr Craig (Leader)	Becca Heron	See minutes from 5 December 2023.
Strategic Rail Plan	To receive a report on the Strategic Rail Plan.	Cllr Craig (Leader)	Pat Bartoli Andrew Dixon	See minutes from 5 December 2023.
Road Safety Strategy	To receive a report on the Road Safety Strategy.	Councillor Rawlins (Environment and Transport)	Kevin Hicks/Kevin Gillham	See minutes from 9 January 2024.
Highways (Learning from Major Projects)	To receive a report on lessons learnt from major projects.	Councillor Rawlins (Environment and	Kevin Hicks/Kevin Gillham	See minutes from 9 January 2024.

		Transport)		
Pavement Parking	To request a further report at an appropriate time,	Councillor	Kevin	See minutes from 9
	following a response from the Government or when	Rawlins	Hicks/Kevin	January 2024.
	data is available from the trials, and to invite a	(Environment	Gillham	-
	representative from GMP to attend this meeting.	and		
		Transport)		